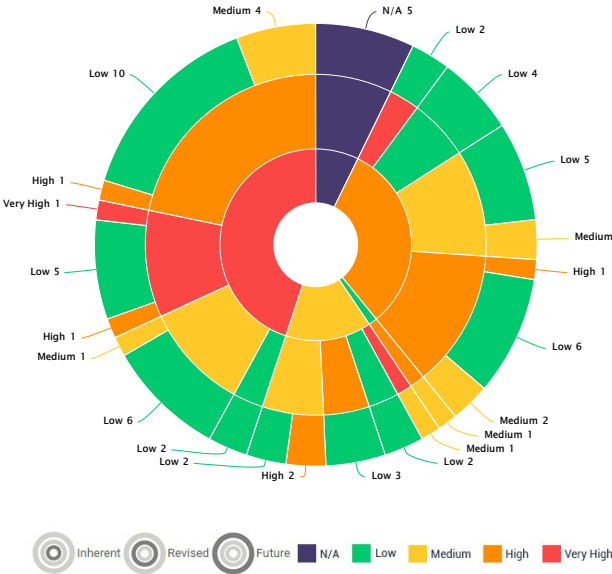


Risk Ratings by Phase



Risk Details

N/A

Risk ID	Risk Type	Risk Title	Risk Category	Risk Owner	Initial Risk Rating	Residual Risk Rating	Future Risk Rating
OR - 20	Operational	API Test 01	Financial	Paul Hilton-Director			
OR - 21	Operational	API Test 02	Financial	Paul Hilton-Director			
OR - 23	Operational	API Test 04	Financial	Paul Hilton-Director			
OR - 24	Operational	QA OP Test 01	Financial	Paul Hilton-Director			
OR - 25	Operational	QA OP Test 02	Financial	Paul Hilton-Director			

Very High

Risk ID	Risk Type	Risk Title	Risk Category	Risk Owner	Initial Risk Rating	Residual Risk Rating	Future Risk Rating
OR - 22	Operational	Loss of resource	Reputation	Renae Ibrahim-Manager	Very High	Very High	Very High
PR - 1	Project	Higher wages for workers during holiday season	Financial	Jack Watts-Officer	Very High	Very High	Low
PR - 4	Project	Grant funding conditions cannot be met	Financial	Jack Watts-Officer	Medium	Very High	Medium
PR - 47	Project	Adverse operational conditions impacting project timelines	Financial	Jenny Smith-Manager	Very High	Very High	Low
PR - 48	Project	Higher wages for workers during holiday season	Service Delivery	Amy Stevens-Manager	Very High	Very High	Low
PR - 57	Project	Limited resources are available for construction work	Financial	Allison Davies-Officer	Very High	Very High	Low
PR - 60	Project	Higher wages for workers during holiday seaso	Service Delivery	John Doe-Director	Very High	Very High	Low
PR - 73	Project	Higher wages for workers during holiday season	Service Delivery	John Wayne-Project Manager	Very High	Very High	High
PR - 74	Project	Limited resources are available for construction work	Service Delivery	Joe Smith-Manager, Planning and Amenity	High	Very High	Low
SR - 2	Strategic	Polluted Water Delivery	Service Delivery	Joe Smith-Manager, Planning and Amenity	High	Very High	Low

High

Risk ID	Risk Type	Risk Title	Risk Category	Risk Owner	Initial Risk Rating	Residual Risk Rating	Future Risk Rating
OR - 1	Operational	Loss of accreditation	Legal/Compliance	Joe Smith-Manager, Planning and Amenity	High	High	Medium
OR - 10	Operational	Financial loss through a malicious act	Financial	Amy Stevens-Manager	Very High	High	Low
OR - 13	Operational	Legal claims for contested building consents	Financial	Allison Davies-Officer	Very High	High	Low
OR - 15	Operational	Operational Risk	Environmental	Joe Smith-Manager, Planning and Amenity	High	High	High
OR - 2	Operational	Deterioration of investments	Financial	Joe Smith-Manager, Planning and Amenity	Very High	High	Low
OR - 3	Operational	Budget misappropriation	Financial	Renae Ibrahim-Manager	Very High	High	Medium
OR - 4	Operational	An unsafe working environment leading to accidents and possible injury to people and staff, leading to possible financial and other penalties.	Occupational Health and Safety	Jack Watts-Officer	Low	High	Medium
OR - 5	Operational	Inability to borrow funds when needed at affordable interest rates	Financial	Catherine Allan-Director	Very High	High	Low
OR - 7	Operational	Poor quality exhibitions	Reputation	Faye Stanley-Manager	Very High	High	Low
PR - 1	Project	Adverse operational conditions impacting project timelines	Service Delivery	Jack Watts-Officer	High	High	Low

Risk ID	Risk Type	Risk Title	Risk Category	Risk Owner	Initial Risk Rating	Residual Risk Rating	Future Risk Rating
PR - 3	Project	Additional capital expenditure may be required in addition to that approved	Financial	Jenny Smith-Manager	High	High	Low
PR - 52	Project	Higher wages for workers during holiday season	Occupational Health and Safety	Mary Jane-Manager	Very High	High	Low
PR - 59	Project	Adverse operational conditions impacting project timelines	Occupational Health and Safety	Mary Jane-Manager	Very High	High	Low
PR - 6	Project	Weather conditions	Environmental	Jack Watts-Officer	High	High	Low
PR - 60	Project	Construction due to weather condition	Financial	Jack Watts-Officer	Very High	High	Medium
PR - 62	Project	Failure to adequately engage and obtain participation from key stakeholders	Occupational Health and Safety	Jack Watts-Officer	Very High	High	Medium
PR - 63	Project	Funding only provided for three years (strategies have five year action plans) Strategy goals not achieved due to shortfall	Environmental	Joe Smith-Manager, Planning and Amenity	Very High	High	Medium
PR - 64	Project	Minimization of cost overruns and delays.	Financial	Joe Smith-Manager, Planning and Amenity	High	High	Low
PR - 65	Project	Earnings at risk are linked with predictable profitability.	Financial	Catherine Allan-Director	Very High	High	Low
PR - 70	Project	Grant Funding conditions cannot be met	Financial	Joe Smith-Manager, Planning and Amenity	Medium	High	Low
PR - 71	Project	Failure to adequately engage and obtain participation from key Stake holders	Service Delivery	Joe Smith-Manager, Planning and Amenity	Very High	High	High
PR - 73	Project	Higher wages for workers during holiday season	Service Delivery	John Wayne-Project Manager	Medium	High	Low
SR - 4	Strategic	Lack of suitably skilled staff available to deliver services efficiently resulting in ineffective working practices	Service Delivery	Joe Smith-Manager, Planning and Amenity	High	High	Low
SR - 5	Strategic	Failure to comply with legislative and regulatory requirements	Business Strategies and Policies	Faye Stanley-Manager	High	High	Medium
SR - 6	Strategic	Increased number and/or severity of major/natural disaster events	Service Delivery	Paul Hilton-Director	Medium	High	Low
SR - 7	Strategic	Loss or theft of critical information	Reputation	Joe Smith-Manager, Planning and Amenity	Very High	High	Low
WHS - 4	Corporate	Exposure to/with biological materials	Occupational Health and Safety	Carlene James-Officer	Very High	High	Low
WHS - 5	Corporate	Fire/Explosion	Occupational Health and Safety	Jack Watts-Officer	High	High	Low

Medium

Risk ID	Risk Type	Risk Title	Risk Category	Risk Owner	Initial Risk Rating	Residual Risk Rating	Future Risk Rating
OR - 12	Operational	Loss of staff competency level (building)	Legal/Compliance	Monica Harris-Officer	High	Medium	Medium
OR - 6	Operational	Council incurs an unexpected financial loss through a malicious act	Financial	Amy Stevens-Manager	Very High	Medium	Low
OR - 8	Operational	Illegal or offensive activity at venue	Reputation	Faye Stanley-Manager	Very High	Medium	Low
OR - 9	Operational	Change of policy from Local Council affecting Visitor Experience Business Units	Service Delivery	Allison Davies-Officer	Medium	Medium	Low
PR - 1	Project	Adverse operational conditions impacting project timelines	Service Delivery	Jack Watts-Officer	High	Medium	Low
PR - 45	Project	Adverse operational conditions impacting project timelines	Service Delivery	Allison Davies-Officer	Very High	Medium	Low
PR - 5	Project	Underground services not located in design	Occupational Health and Safety	Joe Smith-Manager, Planning and Amenity	Very High	Medium	Low
PR - 50	Project	Limited resources are available for construction work	Occupational Health and Safety	Jack Watts-Officer	High	Medium	Low
PR - 53	Project	Limited resources are available for construction work	Legal/Compliance	Mary Jane-Manager	High	Medium	Low
PR - 58	Project	Higher wages for workers during holiday season	Legal/Compliance	John Wayne-Project Manager	Very High	Medium	Low
PR - 69	Project	Reform Disputes	Service Delivery	Joe Smith-Manager, Planning and Amenity	High	Medium	Low
PR - 7	Project	Preserving the historical value	Reputation	Faye Stanley-Manager	Medium	Medium	High
PR - 75	Project	Adverse operational conditions impacting project timelines	Reputation	John Wayne-Project Manager	Medium	Medium	High
PR - 8	Project	Lack of suitable land	Service Delivery	Joe Smith-Manager, Planning and Amenity	Very High	Medium	Low
SR - 1	Strategic	Centrally imposed major organisational structural changes	Service Delivery	Joe Smith-Manager, Planning and Amenity	High	Medium	Low
SR - 3	Strategic	Unauthorized access of data stored in our internal systems	Reputation	Joe Smith-Manager, Planning and Amenity	High	Medium	Medium
WHS - 1	Corporate	Fall from heights	Occupational Health and Safety	Faye Stanley-Manager	Medium	Medium	Low
WHS - 3	Corporate	Electrocution	Occupational Health and Safety	Jack Watts-Officer	Very High	Medium	Medium

Low

Risk ID	Risk Type	Risk Title	Risk Category	Risk Owner	Initial Risk Rating	Residual Risk Rating	Future Risk Rating
OR - 18	Operational	Loss of Key Personnel	Service Delivery	Jack Watts-Officer	High	Low	Low
PR - 2	Project	Limited resources are available for construction work	Service Delivery	Joe Smith-Manager, Planning and Amenity	Very High	Low	Low
PR - 49	Project	Higher wages for workers during holiday season	Financial	Amy Stevens-Manager	High	Low	Low
PR - 61	Project	External market influences (drop in commodity prices)	Financial	Joe Smith-Manager, Planning and Amenity	High	Low	Low
PR - 74	Project	Limited resources are available for construction work	Service Delivery	Joe Smith-Manager, Planning and Amenity	Medium	Low	Low
PR - 75	Project	Adverse operational conditions impacting project timelines	Reputation	John Wayne-Project Manager	Medium	Low	Low

Risk ID	Risk Type	Risk Title	Risk Category	Risk Owner	Initial Risk Rating	Residual Risk Rating	Future Risk Rating
WHS - 2	Corporate	Collapse/Failure of structure & equipment	Occupational Health and Safety	Catherine Allan-Director	Very High	Low	Low
WHS - 6	Corporate	Falls caused by Atlantis- Maintained property	Occupational Health and Safety	Joe Smith-Manager, Planning and Amenity	High	Low	Low