





## Project: Seek funding for implementation of Town Centre Revitalisation Master Plan

## PR - 7: Preserving the historical value

Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Faye Stanley-Manager			Reputation	Possible	Moderate	<div> Medium</div>	<div> Medium</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	

## Project: Bypass Construction



## PR - 45: Adverse operational conditions impacting project timelines

Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Allison Davies-Officer	Unsafe conditions; Failing to comply with the Local Government Act; Unsafe conditions; Collusion; Failing to comply with the Local Government Act; Collusion	Damage to reputation; Damage to reputation; Damage to reputation	Service Delivery	Likely	Catastrophic	 Very High	 Medium
Risk Controls							
Control			Type	Owner		Status	
Keeping up-to-date with Atlantis predictions and factoring this into delivery			Mitigation	Carlene James		Active	
Segregation of duties			Preventive	Jack Watts		Active	
Risk Actions							
Action			Owner	% Complete		Status	
Creation of a lesson learned register for all staff			Jenny Doe - Manager	29%		In Progress	
Planning for additional resources			Joe Smith - Manager	100%		Completed	
Review and test Business Continuity Plans and procedures			Carlene James - Officer	75%		In Progress	

## PR - 48: Higher wages for workers during holiday season



Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Amy Stevens-Manager			Service Delivery	Likely	Catastrophic	 Very High	 Very High
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Capital Works



PR - 64: Minimization of cost overruns and delays.							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Financial	Possible	Catastrophic	 High	 High
Risk Controls							
Control	Type		Owner		Status		
Risk Actions							
Action	Owner		% Complete		Status		

PR - 65: Earnings at risk are linked with predictable profitability.							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Catherine Allan-Director			Financial	Almost Certain	Catastrophic	 Very High	 High
Risk Controls							
Control	Type			Owner		Status	
Risk Actions							
Action	Owner			% Complete		Status	

## Project: Conduct a cost benefit analysis on procuring a new system for capturing and relaying financial information


PR - 1: Adverse operational conditions impacting project timelines							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Service Delivery	Possible	Catastrophic	<div> High</div>	<div> High</div>
Risk Controls							
Control			Type	Owner		Status	
Keeping up-to-date with BoM predictions and factoring this into delivery			Preventive	Jack Watts		Active	
Risk Actions							
Action			Owner	% Complete		Status	



PR - 1: Higher wages for workers during holiday season							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer	Unsafe conditions; Poor recruitment policies; Unsafe conditions; Unsafe conditions		Financial	Likely	Catastrophic	 Very High	 Very High
Risk Controls							
Control			Type	Owner		Status	
Ensure scheduling accounts for this and plans for applicable dates as much as possible			Mitigation	Jack Watts		Active	
Risk Actions							
Action	Owner			% Complete		Status	
Assign responsibility for compilation and maintenance of the register	Joe Smith - Manager, Planning and Amenity			50%		In Progress	
Assign responsibility for compilation and maintenance of the register	Joe Smith - Manager, Planning and Amenity			50%		In Progress	
Assign responsibility for compilation and maintenance of the register	Joe Smith - Manager, Planning and Amenity			50%		In Progress	
Business improvement plan developed and reviewed annually for each Department.	Joe Smith - Manager, Planning and Amenity			100%		Completed	
Business improvement plan developed and reviewed annually for each Department.	Joe Smith - Manager, Planning and Amenity			100%		Completed	
Business improvement plan developed and reviewed annually for each Department.	Joe Smith - Manager, Planning and Amenity			100%		Completed	
Community Satisfaction Survey coordinated by the Planning and Community Development department on behalf of councils.	Joe Smith - Manager, Planning and Amenity			0%		Not Started	
Community Satisfaction Survey coordinated by the Planning and Community Development department on behalf of councils.	Joe Smith - Manager, Planning and Amenity			0%		Not Started	
Community Satisfaction Survey coordinated by the Planning and Community Development department on behalf of councils.	Joe Smith - Manager, Planning and Amenity			0%		Not Started	
Develop and Implement policies to address the risk of people bringing personal devices to work.	Joe Smith - Manager, Planning and Amenity			27%		In Progress	
Develop and Implement policies to address the risk of people bringing personal devices to work.	Joe Smith - Manager, Planning and Amenity			27%		In Progress	
Develop and Implement policies to address the risk of people bringing personal devices to work.	Joe Smith - Manager, Planning and Amenity			27%		In Progress	
Pay market rates for building staff	Renae Ibrahim - Manager			0%		Not Started	
Pay market rates for building staff	Renae Ibrahim - Manager			0%		Not Started	
Pay market rates for building staff	Renae Ibrahim - Manager			0%		Not Started	
Planning for additional resources	Joe Smith - Manager			100%		Completed	
Research best practice structures	Allison Davies - Officer			10%		In Progress	
Research best practice structures	Allison Davies - Officer			10%		In Progress	
Research best practice structures	Allison Davies - Officer			10%		In Progress	



PR - 2: Limited resources are available for construction work							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Service Delivery	Likely	Catastrophic	 Very High	 Low
Risk Controls							
Control			Type	Owner	Status		
Risk Actions							
Action			Owner	% Complete		Status	

## Project: Construct Australian Investment Plans



PR - 3: Additional capital expenditure may be required in addition to that approved							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jenny Smith-Manager	Poor governance; Poor governance	Damage to reputation; Damage to reputation	Financial	Likely	Moderate	 High	 High
Risk Controls							
Control		Type	Owner		Status		
Financial delegation limits		Preventive	Jack Watts		Active		
Internal audit program		Mitigation	Jason Gardner		Active		
Risk Actions							
Action	Owner		% Complete		Status		
Business improvement plan developed and reviewed annually for each Department.	Joe Smith - Manager		100%		Completed		
Business improvement plan developed and reviewed annually for each Department.	Joe Smith - Manager		100%		Completed		
Business improvement plan developed and reviewed annually for each Department.	Joe Smith - Manager		100%		Completed		
Research best practice structures	Allison Davies - Officer		10%		In Progress		
Research best practice structures	Allison Davies - Officer		10%		In Progress		
Research best practice structures	Allison Davies - Officer		10%		In Progress		
Review fraud detection procedures	David Murray - Manager		50%		In Progress		

PR - 4: Grant funding conditions cannot be met							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Financial	Likely	Minor	<div> Medium</div>	<div> Very High</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



PR - 5: Underground services not located in design							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Occupational Health and Safety	Almost Certain	Catastrophic	 Very High	 Medium
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	

PR - 6: Weather conditions							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Environmental	Likely	Moderate	<div> High</div>	<div> High</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Construction of a new playground

PR - 8: Lack of suitable land							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Service Delivery	Almost Certain	Catastrophic	 Very High	 Medium
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Enhancement to existing WHS framework



PR - 60: Construction due to weather condition							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Financial	Almost Certain	Catastrophic	 Very High	 High
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Household Chemical Collections

PR - 52: Higher wages for workers during holiday season							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Mary Jane-Manager			Occupational Health and Safety	Almost Certain	Catastrophic	 Very High	 High
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Kindergarten Reform

PR - 69: Reform Disputes							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Service Delivery	Likely	Major	 High	 Medium
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



PR - 70: Grant Funding conditions cannot be met							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Financial	Possible	Moderate	 Medium	 High
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete			Status

PR - 71: Failure to adequately engage and obtain participation from key Stake holders							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Service Delivery	Almost Certain	Catastrophic	 Very High	 High
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	

## Project: Melbourne Airport – Airport Drive

PR - 50: Limited resources are available for construction work							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Occupational Health and Safety	Unlikely	Catastrophic	 High	 Medium
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: New Fencing, Burnside Pool

PR - 57: Limited resources are available for construction work							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Allison Davies-Officer			Financial	Almost Certain	Catastrophic	 Very High	 Very High
Risk Controls							
Control	Type		Owner		Status		
Risk Actions							
Action	Owner		% Complete		Status		



## Project: New Playground Construction, Kosta Park

PR - 47: Adverse operational conditions impacting project timelines							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jenny Smith-Manager			Financial	Almost Certain	Catastrophic	<div> Very High</div>	<div> Very High</div>
Risk Controls							
Control	Type		Owner		Status		
Risk Actions							
Action	Owner		% Complete		Status		



## Project: Pyrmont Bridge Restoration

PR - 1: Adverse operational conditions impacting project timelines							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Service Delivery	Likely	Moderate	<div> High</div>	<div> Medium</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Research into Food Waste Across the City of Atlantis

PR - 53: Limited resources are available for construction work							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Mary Jane-Manager			Legal/Compliance	Possible	Catastrophic	 High	 Medium
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	

## Project: Royal Adelaide Hospital



PR - 49: Higher wages for workers during holiday season							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Amy Stevens-Manager			Financial	Almost Certain	Moderate	<div> High</div>	<div> Low</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Sports and Leisure Centre Upgrade, Doveton Gardens



PR - 59: Adverse operational conditions impacting project timelines							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Mary Jane-Manager			Occupational Health and Safety	Almost Certain	Catastrophic	<div> Very High</div>	<div> High</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	





## Project: Torrens to Torrens Upgrade

PR - 73: Higher wages for workers during holiday season							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
John Wayne-Project Manager			Service Delivery	Likely	Minor	<div>Medium</div>	<div>High</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	

PR - 74: Limited resources are available for construction work							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Service Delivery	Likely	Major	 High	 Very High
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



PR - 75: Adverse operational conditions impacting project timelines							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
John Wayne-Project Manager			Reputation	Likely	Minor	<div> Medium</div>	<div> Low</div>
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	

## Project: Tunnel Design

PR - 58: Higher wages for workers during holiday season							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
John Wayne-Project Manager			Legal/Compliance	Almost Certain	Catastrophic	 Very High	 Medium
Risk Controls							
Control			Type	Owner		Status	
Risk Actions							
Action			Owner	% Complete		Status	



## Project: Waste to Energy



PR - 61: External market influences (drop in commodity prices)							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Financial	Possible	Catastrophic	 High	 Low
Risk Controls							
Control	Type			Owner		Status	
Risk Actions							
Action	Owner			% Complete		Status	



PR - 62: Failure to adequately engage and obtain participation from key stakeholders							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Occupational Health and Safety	Almost Certain	Catastrophic	 Very High	 High
Risk Controls							
Control	Type			Owner		Status	
Risk Actions							
Action	Owner			% Complete		Status	

PR - 63: Funding only provided for three years (strategies have five year action plans) Strategy goals not achieved due to shortfall							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Environmental	Almost Certain	Catastrophic	 Very High	 High
Risk Controls							
Control	Type			Owner		Status	
Risk Actions							
Action	Owner			% Complete		Status	



## Project: West Gate Tunnel

PR - 73: Higher wages for workers during holiday season							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
John Wayne-Project Manager			Service Delivery	Likely	Minor	<div> Very High</div>	<div> Very High</div>
Risk Controls							
Control	Type		Owner			Status	
Risk Actions							
Action	Owner		% Complete			Status	

PR - 74: Limited resources are available for construction work							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Service Delivery	Possible	Moderate	 Medium	 Low
Risk Controls							
Control	Type		Owner			Status	
Risk Actions							
Action	Owner		% Complete			Status	

PR - 75: Adverse operational conditions impacting project timelines							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
John Wayne-Project Manager			Reputation	Possible	Moderate	<div> Medium</div>	<div> Medium</div>
Risk Controls							
Control	Type		Owner			Status	
Risk Actions							
Action	Owner		% Complete			Status	

## Project: WestConnex

PR - 60: Higher wages for workers during holiday seaso							
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
John Doe-Director			Service Delivery	Almost Certain	Catastrophic	<div> Very High</div>	<div> Very High</div>
Risk Controls							
Control	Type			Owner		Status	
Risk Actions							
Action	Owner			% Complete		Status	