# Project Risk Detailed Report Print date: 08/30/2022

## Project: Seek funding for implementation of Town Centre Revitalisation Master Plan

PR - 7: Preservir	ng the historical value						
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Faye Stanley-Manager			Reputation	Possible	Moderate	Medium	Medium
Risk Controls							
Control		ту	уре	Own	er	State	us
Risk Actions							
Action		Ow	/ner	% Com	plete	Stat	us

#### **Project: Bypath Construction**

PR - 45: Advers	e operational conditions impact	ing project timelines					
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Allison Davies-Officer	Unsafe conditions; Failing to comply with the Local Government Act; Unsafe conditions; Collusion; Failing to comply with the Local Government Act; Collusion	Damage to reputation; Damage to reputation; Damage to reputation	Service Delivery	Likely	Catastrophic	Very High	Medium
Risk Controls							
Control		Ту	Туре		er	Stat	us
Keeping up-to-date with	Atlantis predictions and factoring this into delivery	Mitigation		Carlene	James	Acti	ve
Segregation of duties		Preventive		Jack Watts		Acti	ve
Risk Actions							
Action		Ow	Owner		plete	Stat	us
Creation of a lesson learned register for all staff		Jenny Doe	- Manager	29	%	In Prog	jress
Planning for additional resources		Joe Smith - Manager		100%		Completed	
Review and test Busine	ss Continuity Plans and procedures	Carlene Jar	nes - Officer	75	%	In Progress	

PR - 48: Higher	wages for workers during holid	ay season					
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Amy Stevens-Manager			Service Delivery	Likely	Catastrophic	Very High	Very High
Risk Controls							
Control		Ту	rpe	Own	er	Stat	us
Risk Actions							
Action		Owi	ner	% Com	plete	Stat	us

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## **Project: Capital Works**

PR - 64: Minimi:	zation of cost overruns and dela	ys.					
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Financial	Possible	Catastrophic	High	High
Risk Controls							
Control		ту	уре	Own	er	State	us
Risk Actions							
Action		Ow	ner	% Com	plete	Stat	us

PR - 65: Earning	PR - 65: Earnings at risk are linked with predictable profitability.										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
Catherine Allan- Director			Financial	Almost Certain	Catastrophic	Very High	High				
Risk Controls											
Control		т	уре	Own	er	Stat	us				
Risk Actions											
Action		Ov	wner	% Com	plete	Stat	tus				

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# Project: Conduct a cost benefit analysis on procuring a new system for capturing and relaying financial information

PR - 1: Adverse	operational conditions impactin	g project timelines					
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Service Delivery	Possible	Catastrophic	High	High
Risk Controls							
Control		Ту	ype	Own	er	State	us
Keeping up-to-date with	h BoM predictions and factoring this into delivery	Prev	ventive	Jack V	/atts	Activ	/e
Risk Actions							
Action		Ow	/ner	% Com	plete	Stat	us

PR - 1: Higher	wages for workers during holiday	season						
Owner	Causes	Impacts		Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
ack Watts-Officer	Unsafe conditions; Poor recruitment policies; Unsafe conditions; Unsafe conditions			Financial	Likely	Catastrophic	Very High	Very High
Risk Controls								
Control			Ту	pe	Own	er	Stat	tus
Ensure scheduling ac	sure scheduling accounts for this and plans for applicable dates as much as possible		Mitig	ation	Jack V	Vatts	Acti	ive
Risk Actions								
Action			Owi	ner	% Com	plete	Sta	tus
Assign responsibility	for compilation and maintenance of the register		Joe Smith - Manager, Planning and Amenity		50%		In Progress	
Assign responsibility	for compilation and maintenance of the register		Joe Smith - Manager, Planning and Amenity		50%		In Progress	
Assign responsibility	for compilation and maintenance of the register		Joe Smith - Manager, Planning and Amenity		50%		In Progress	
Business improveme	nt plan developed and reviewed annually for each Dep	artment.	Joe Smith - Manager, Planning and Amenity		100%		Comp	leted
Business improveme	nt plan developed and reviewed annually for each Dep	artment.	Joe Smith - Manager, Planning and Amenity		100%		Completed	
Business improveme	nt plan developed and reviewed annually for each Dep	artment.	Joe Smith - Manager, Planning and Amenity		100%		Comp	leted
Community Satisfact department on behal	tion Survey coordinated by the Planning and Communit for councils.	y Development	Joe Smith - Manager,	Planning and Amenity	0%		Not St	arted
Community Satisfact department on behal	tion Survey coordinated by the Planning and Communit f of councils.	y Development	Joe Smith - Manager,	Planning and Amenity	0%		Not St	arted
Community Satisfact department on behal	tion Survey coordinated by the Planning and Communit f of councils.	y Development	Joe Smith - Manager,	Planning and Amenity	0%		Not St	arted
Develop and Implem	ent policies to address the risk of people bringing perso	nal devices to work.	Joe Smith - Manager,	Planning and Amenity	27	%	In Pro	gress
Develop and Implem	ent policies to address the risk of people bringing perso	nal devices to work.	Joe Smith - Manager,	Planning and Amenity	27	%	In Pro	gress
Develop and Implem	ent policies to address the risk of people bringing person	nal devices to work.	Joe Smith - Manager,	Planning and Amenity	27	%	In Pro	gress
Pay market rates for	building staff		Renae Ibrahi	m - Manager	09	6	Not St	arted
Pay market rates for	building staff		Renae Ibrahi	m - Manager	09	6	Not St	arted
Pay market rates for	building staff		Renae Ibrahi	m - Manager	09	6	Not St	arted
Planning for additional resources		Joe Smith	- Manager	100	9%	Comp	leted	
Research best practice structures			Allison Davies - Officer		10%		In Pro	gress
Research best praction	ce structures		Allison Davies - Officer		10%		In Pro	gress
Research best praction	ce structures		Allison Dav	ries - Officer	109	%	In Pro	gress

PR - 2: Limited resources are available for construction work										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating			
Joe Smith-Manager, Planning and Amenity			Service Delivery	Likely	Catastrophic	Very High	Low			
Risk Controls										
Control		т	ype	Own	er	Stat	us			
Risk Actions										
Action		Ow	/ner	% Com	plete	Stat	us			

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#### **Project: Construct Australian Investment Plans**

Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating		
Jenny Smith-Manager	Poor governance; Poor governance	Damage to reputation; Damage to reputation	Financial	Likely	Moderate	High	High		
Risk Controls									
Control		Ту	/pe	Owr	er	Stat	us		
Financial delegation lim	nits	Prev	Preventive		Jack Watts		ive		
Internal audit program		Mitig	Mitigation		Jason Gardner		ive		
Risk Actions									
Action		Ow	ner	% Com	plete	Stat	tus		
Business improvement	plan developed and reviewed annually for each	Department. Joe Smith	Joe Smith - Manager		100%		leted		
Business improvement	plan developed and reviewed annually for each	Department. Joe Smith	- Manager	100%		Compl	leted		
Business improvement	plan developed and reviewed annually for each	Department. Joe Smith	- Manager	100	1%	Compl	leted		
Research best practice	structures	Allison Dav	vies - Officer	10'	%	In Prog	gress		
Research best practice structures		Allison Dav	Allison Davies - Officer		%	In Prog	gress		
Research best practice structures		Allison Dav	Allison Davies - Officer		%	In Prog	gress		
Review fraud detection	procedures	David Murra	ay - Manager	50	%	In Prog	gress		

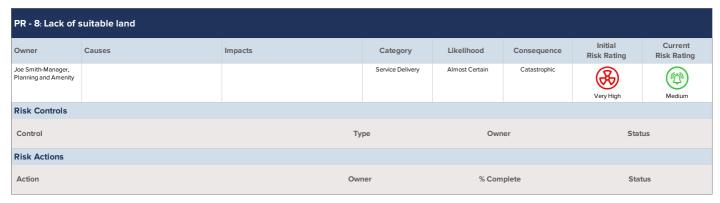
PR - 4: Grant fu	PR - 4: Grant funding conditions cannot be met										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
Jack Watts-Officer			Financial	Likely	Minor	Medium	Very High				
Risk Controls											
Control		1	Гуре	Own	er	Stat	us				
Risk Actions											
Action		Ov	wner	% Com	plete	Stat	tus				

PR - 5: Underground services not located in design										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating			
Joe Smith-Manager, Planning and Amenity			Occupational Health and Safety	Almost Certain	Catastrophic	Very High	Medium			
Risk Controls										
Control		ту	уре	Own	er	Stat	us			
Risk Actions										
Action		Ow	ner	% Com	plete	Star	tus			

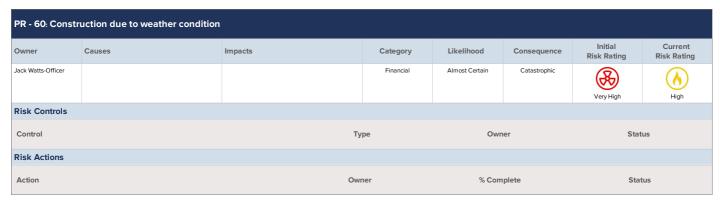
PR - 6: Weathe	r conditions						
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Jack Watts-Officer			Environmental	Likely	Moderate	High	High
Risk Controls							
Control			Туре	Own	er	Stat	us
Risk Actions							
Action		0	wner	% Com	plete	Star	tus

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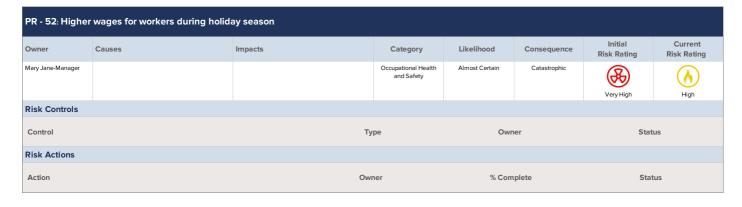
#### Project: Construction of a new playground



#### **Project: Enhancement to existing WHS framework**



#### **Project: Household Chemical Collections**



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# **Project: Kindergarten Reform**

PR - 69: Reform	Disputes						
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating
Joe Smith-Manager, Planning and Amenity			Service Delivery	Likely	Major	High	Medium
Risk Controls							
Control		т	ype	Own	er	Stat	us
Risk Actions							
Action		Ow	vner	% Com	plete	Stat	tus

PR - 70: Grant F	PR - 70: Grant Funding conditions cannot be met										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
Joe Smith-Manager, Planning and Amenity			Financial	Possible	Moderate	Medium	High				
Risk Controls											
Control		1	Гуре	Own	er	Stat	us				
Risk Actions											
Action		Ov	wner	% Com	plete	Stat	tus				

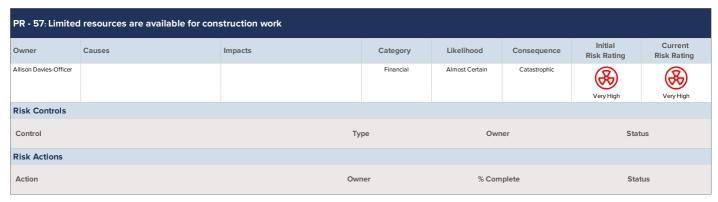
PR - 71: Failure	PR - 71: Failure to adequately engage and obtain participation from key Stake holders											
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating					
Joe Smith-Manager, Planning and Amenity			Service Delivery	Almost Certain	Catastrophic	Very High	High					
Risk Controls												
Control			Туре	Own	er	Stat	us					
Risk Actions												
Action		C	wner	% Com	plete	Stat	tus					

## **Project: Melbourne Airport – Airport Drive**

PR - 50: Limited resources are available for construction work										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating			
Jack Watts-Officer			Occupational Health and Safety	Unlikely	Catastrophic	High	Medium			
Risk Controls										
Control		т	ype	Own	ner	Stat	us			
Risk Actions										
Action		Ov	vner	% Com	plete	Stat	tus			

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#### **Project: New Fencing, Burnside Pool**



#### **Project: New Playground Construction, Kosta Park**



#### **Project: Pyrmont Bridge Restoration**

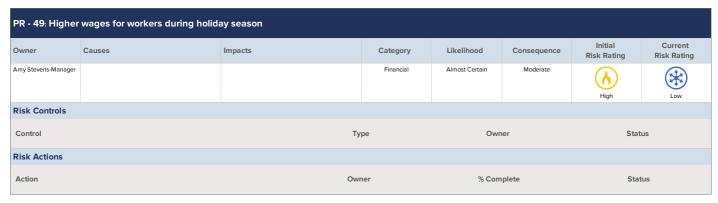


#### Project: Research into Food Waste Across the City of Atlantis



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#### **Project: Royal Adelaide Hospital**



#### **Project: Sports and Leisure Centre Upgrade, Doveton Gardens**

PR - 59: Adverse operational conditions impacting project timelines										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating			
Mary Jane-Manager			Occupational Health and Safety	Almost Certain	Catastrophic	Very High	High			
Risk Controls										
Control		ту	/ре	Own	er	Stat	us			
Risk Actions										
Action		Ow	ner	% Com	plete	Stat	tus			

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# **Project: Torrens to Torrens Upgrade**

PR - 73: Higher	PR - 73: Higher wages for workers during holiday season										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
John Wayne-Project Manager			Service Delivery	Likely	Minor	Medium	High				
Risk Controls											
Control		т	уре	Own	er	Stat	us				
Risk Actions											
Action		Ov	vner	% Com	plete	Stat	us				

PR - 74: Limited resources are available for construction work										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating			
Joe Smith-Manager, Planning and Amenity			Service Delivery	Likely	Major	High	Very High			
Risk Controls										
Control		1	Гуре	Own	er	Stat	us			
Risk Actions										
Action		O	wner	% Com	plete	Stat	tus			

PR - 75: Adverse operational conditions impacting project timelines										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating			
John Wayne-Project Manager			Reputation	Likely	Minor	Medium	Low			
Risk Controls										
Control		т	ype	Own	er	Stat	us			
Risk Actions										
Action		Ov	vner	% Com	plete	Stat	tus			

# **Project: Tunnel Design**

PR - 58: Higher	PR - 58: Higher wages for workers during holiday season										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
John Wayne-Project Manager			Legal/Compliance	Almost Certain	Catastrophic	Very High	Medium				
Risk Controls											
Control		т	ype	Own	er	Stat	us				
Risk Actions											
Action		Ov	vner	% Com	plete	Stat	tus				

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## **Project: Waste to Energy**

PR - 61: Externa	PR - 61: External market influences (drop in commodity prices)										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
Joe Smith-Manager, Planning and Amenity			Financial	Possible	Catastrophic	High	Low				
Risk Controls											
Control		1	Гуре	Own	er	Stat	us				
Risk Actions											
Action		Ov	wner	% Com	plete	Stat	tus				

PR - 62: Failure	PR - 62: Failure to adequately engage and obtain participation from key stakeholders										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
Jack Watts-Officer			Occupational Health and Safety	Almost Certain	Catastrophic	Very High	High				
Risk Controls											
Control		ту	/ре	Own	er	Stat	us				
Risk Actions											
Action		Ow	ner	% Com	plete	Stat	tus				

PR - 63: Fundin	PR - 63: Funding only provided for three years (strategies have five year action plans) Strategy goals not achieved due to shortfall										
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating				
Joe Smith-Manager, Planning and Amenity			Environmental	Almost Certain	Catastrophic	Very High	High				
Risk Controls											
Control			Туре	Owr	er	Stat	us				
Risk Actions											
Action Owner % Complete Status											

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## **Project: West Gate Tunnel**

PR - 73: Higher wages for workers during holiday season									
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating		
John Wayne-Project Manager			Service Delivery	Likely	Minor	Very High	Very High		
Risk Controls	Risk Controls								
Control	ol		pe Owner		er	Status			
Risk Actions									
Action		Ov	vner	% Complete		Status			

PR - 74: Limited resources are available for construction work								
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating	
Joe Smith-Manager, Planning and Amenity			Service Delivery	Possible	Moderate	Medium	Low	
Risk Controls								
Control	т		уре	Owner		Status		
Risk Actions								
Action		Ow	ner	% Complete		Status		

PR - 75: Adverse operational conditions impacting project timelines								
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating	
John Wayne-Project Manager			Reputation	Possible	Moderate	Medium	Medium	
Risk Controls								
Control	T		Туре	pe Own		Stat	Status	
Risk Actions								
Action		o	lwner	% Complete		Status		

# **Project: WestConnex**

PR - 60: Higher wages for workers during holiday seaso								
Owner	Causes	Impacts	Category	Likelihood	Consequence	Initial Risk Rating	Current Risk Rating	
John Doe-Director			Service Delivery	Almost Certain	Catastrophic	Very High	Very High	
Risk Controls								
Control			/pe Owr		ner		Status	
Risk Actions								
Action		0	wner	% Complete		Status		

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