

Business Unit	No. of Projects	Approved Budget (\$)	Actual Spend (\$)	% Spend
No Selected Business Unit	18	\$0	\$0	0.00%
Commercial / DRD	1	\$15,000	\$50,000	333.33%
FER	1	\$0	\$0	0.00%
Greenwich	5	\$23,901,078	\$9,409,124	39.37%
N/A	2	\$0	\$0	0.00%
Operations	10	\$0	\$0	0.00%
P&C	2	\$0	\$0	0.00%
Risk	4	\$0	\$0	0.00%
Total	43	\$23,916,078	\$9,459,124	39.55%

Business Unit Priority

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
Live Brand	01/06/2021	10/12/2021	Define	\$0	\$0	0.00%	
Enterprise Change Management	16/07/2021	04/07/2022	Define	\$0	\$0	0.00%	
Melbourne Video Conferencing	16/08/2021	12/11/2021	Define	\$0	\$0	0.00%	
Hub implementation	01/04/2021	04/03/2022	Define	\$0	\$0	0.00%	
FPA Document Distribution	24/08/2021	27/10/2021	Define	\$0	\$0	0.00%	

IT

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
Integration Management Implementation	01/01/2020	01/09/2020	Define	\$0	\$0	0.00%	

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
Hub - IT	01/09/2021	20/12/2021	Define	\$0	\$0	0.00%	
FPA Implementation	01/01/2020	01/04/2020	Define	\$0	\$0	0.00%	
NS2008 LFM Application	23/08/2021	26/11/2021	Define	\$0	\$0	0.00%	

Major Projects

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
Brand Strategy	01/07/2021	30/06/2022	Define	\$0	\$0	0.00%	
COVID Response & Our Ways of Working	21/09/2021	28/02/2022	Define	\$0	\$0	0.00%	
Data Privacy & Governance	03/05/2021	31/12/2021	Define	\$0	\$0	0.00%	
SAR Implementation	01/03/2021	30/11/2021	Define	\$0	\$0	0.00%	
Oracle Implementation	31/12/2020	31/03/2023	Define	\$0	\$0	0.00%	
Project Empower	28/01/2021	30/09/2021	Define	\$0	\$0	0.00%	
Project Pine PLUS	01/08/2020	31/07/2022	Define	\$15,000	\$50,000	333.33%	
Regulatory Change Management	02/03/2020	02/12/2021	Define	\$0	\$0	0.00%	
Regulatory Change: Horizon scanning and Impact	01/03/2021	31/12/2021	Define	\$0	\$0	0.00%	
Salesforce Remobilisation	23/08/2021	29/10/2021	Define	\$0	\$0	0.00%	
Technology renewal	01/04/2021	30/12/2022	Define	\$0	\$0	0.00%	
Working People	01/07/2021	30/06/2022	Define	\$0	\$0	0.00%	

P&C BU

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
Assessments for Leaders	21/02/2022	21/02/2022	Define	\$0	\$0	0.00%	
Engagement Check In Survey	21/02/2022	21/02/2022	Define	\$0	\$0	0.00%	
International SOP	24/02/2022	24/02/2022	Define	\$0	\$0	0.00%	

Regulatory

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
Anti-financial Crime	02/11/2020	30/06/2022	Define	\$0	\$0	0.00%	

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
SPS 521	01/07/2021	01/07/2023	Define	\$0	\$0	0.00%	●
Distribution of Investment Funds	01/01/2021	02/08/2021	Define	\$0	\$0	0.00%	●
HIO register	01/01/2021	27/03/2022	Define	\$0	\$0	0.00%	●
Sustainable Finance Disclosure Regulation - Phase 2	14/07/2021	30/12/2022	Define	\$0	\$0	0.00%	●
Financial Accountability Regime	01/01/2021	31/12/2021	Define	\$0	\$0	0.00%	●
General Data Protection Regulation (GDPR)	01/07/2021	15/02/2022	Define	\$0	\$0	0.00%	●
ORHR Transition	01/01/2021	31/12/2021	Define	\$0	\$0	0.00%	●
Payments Times Reporting	15/06/2021	17/02/2022	Define	\$0	\$0	0.00%	●
Anti-Money Laundering Directive	01/01/2021	30/06/2021	Define	\$0	\$0	0.00%	●
Swiss Data Protection Act	01/01/2021	30/06/2022	Define	\$0	\$0	0.00%	
Whistleblowing Directive	01/09/2021	17/12/2021	Define	\$0	\$0	0.00%	

Strategic Initiative

Project Name	Start Date	End Date	Current Stage	Budget (000')	Actual Spend (\$)	% Spend	Overall RAG
Climate Change	03/05/2021	30/06/2022	Define	\$0	\$0	0.00%	●
Data Capability	01/01/2020	31/12/2024	Define	\$0	\$0	0.00%	●
Enterprise Risk Management - Phase 1	01/03/2021	30/08/2023	Define	\$0	\$0	0.00%	●
Enterprise Risk Management - Phase 2&3	01/11/2021	28/06/2024	Define	\$0	\$0	0.00%	●
Europe Strategy	21/03/2022	08/11/2024	Define	\$0	\$0	0.00%	
International Hubs	01/10/2020	31/01/2022	Define	\$0	\$0	0.00%	●
HHMS Implementation	01/09/2020	30/12/2022	Define	\$0	\$0	0.00%	●
HMS Implementation	01/09/2020	30/12/2022	Define	\$23,901,078	\$9,409,124	39.37%	●